Electronic Articles of Incorporation For

P25000032407 FILED May 27, 2025 Sec. Of State lyarbrough

BLACK SWAN COLLECTIVE INC.

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is:

BLACK SWAN COLLECTIVE INC.

Article II

The principal place of business address:

2321 LAGUNA CIRCLE 1011 NORTH MIAMI,FL, . US 33181

The mailing address of the corporation is:

2321 LAGUNA CIRCLE 1011 NORTH MIAMI, FL, . US 33181

Article III

The purpose for which this corporation is organized is: ANY AND ALL LAWFUL BUSINESS.

Article IV

The number of shares the corporation is authorized to issue is: 1000000

Article V

The name and Florida street address of the registered agent is:

LILIT GHAZARYAN 2321 LAGUNA CIRCLE 1011 NORTH MIAMI, FL. 33181

I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: LILIT GHAZARYAN

Article VI

The name and address of the incorporator is:

LILIT GHAZARYAN 2321 LAGUNA CIRCLE 1011 NORTH MIAMI, FL 33181 P25000032407 FILED May 27, 2025 Sec. Of State lyarbrough

Electronic Signature of Incorporator: LILIT GHAZARYAN

I am the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: CEO LILIT GHAZARYAN 2321 LAGUNA CIRCLE 1011 NORTH MIAMI, FL. 33181

Article VIII

The effective date for this corporation shall be:

06/15/2025