

**Electronic Articles of Incorporation
For**

P25000023476
FILED
April 14, 2025
Sec. Of State
fjeggleston

HORIZON AIR FINANCE CORP

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is:

HORIZON AIR FINANCE CORP

Article II

The principal place of business address:

12150 ROMERO ST
ORLANDO, FL. 32837

The mailing address of the corporation is:

12150 ROMERO ST
ORLANDO, FL. 32837

Article III

The purpose for which this corporation is organized is:

ANY AND ALL LAWFUL BUSINESS.

Article IV

The number of shares the corporation is authorized to issue is:

100

Article V

The name and Florida street address of the registered agent is:

ROBERT SPAR
12150 ROMERO ST
ORLANDO, FL. 32837

I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: ROBERT SPAR

P25000023476
FILED
April 14, 2025
Sec. Of State
fjeggleston

Article VI

The name and address of the incorporator is:

ROBERT SPAR
12150 ROMERO ST

ORLANDO,FL 32837

Electronic Signature of Incorporator: ROBERT SPAR

I am the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P
ROBERT SPAR
12150 ROMERO ST
ORLANDO, FL. 32837 US

Title: S
JEFFREY SPAR
12150 ROMERO ST
ORLANDO, FL. 32837 US

Article VIII

The effective date for this corporation shall be:

04/14/2025