

**Electronic Articles of Incorporation  
For**

P25000011356  
FILED  
February 18, 2025  
Sec. Of State  
fjeggleston

UNIVERSAL BUSINESS STRATEGIES INC.

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

**Article I**

The name of the corporation is:

UNIVERSAL BUSINESS STRATEGIES INC.

**Article II**

The principal place of business address:

2819 MEADOWVIEW COURT  
TARPON SPRINGS, FL. 34688

The mailing address of the corporation is:

2819 MEADOWVIEW COURT  
TARPON SPRINGS, FL. 34688

**Article III**

The purpose for which this corporation is organized is:

ANY AND ALL LAWFUL BUSINESS.

**Article IV**

The number of shares the corporation is authorized to issue is:

1000000

**Article V**

The name and Florida street address of the registered agent is:

LISA M ROSA  
2819 MEADOWVIEW COURT  
TARPON SPRINGS, FL. 34688

I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: LISA M ROSA

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## Article VI

The name and address of the incorporator is:

EUGENE M ROSA SR  
2819 MEADOWVIEW CT

TARPON SPRINGS, FLORIDA, 34688

Electronic Signature of Incorporator: EUGENE M ROSA SR

I am the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

## Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P  
EUGENE M ROSA SR  
2819 MEADOWVIEW COURT  
TARPON SPRINGS, FL. 34688

## Article VIII

The effective date for this corporation shall be:

02/18/2025