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**FLORIDA PROFIT/NON PROFIT CORPORATION
ML MGMT, INC.**

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ARTICLES OF INCORPORATION
OF
ML MGMT, INC.

First: I, DOUGLAS D. STRATTON, whose office address is 407 Lincoln Road, Suite2A, Miami, FL 33139, being at least twenty-one (21) years of age, do under and by virtue of the General Laws of Florida authorizing the formation of corporations, intend to form a Florida Corporation in accordance with the Corporations and Associations Articles of the Annotated Code of the Public General Laws of Florida, by the execution and filing of these Articles.

Second: The name of the Corporation (which is hereinafter called the "Corporation") is ML MGMT, INC.

Third: The purposes for which the corporation is formed are as follows:

1. To provide comprehensive multidisciplinary clinical research services in order to advance the science of medicine and to contract with pharmaceutical and medical device manufacturers and other organizations to conduct clinical research trials and to provide timely, accurate data that facilitates the development of safe and effective medical therapies that improve people's lives and in general to do all matters, acts, or things necessary or desirable in connection with or incident to any or all of the foregoing matters.

2. To engage in and carry on any other business which may conveniently be conducted in conjunction with any of the business of the corporation.

3. To acquire the whole or any part of the goodwill, rights, property and business of any person, firm, association or corporation heretofore or hereafter engaged in any business similar to any business which the Corporation has the power to conduct, and to hold, utilize, enjoy and in any manner dispose of the whole or any part of the rights, property and business so acquired, and to assume in connection therewith any liabilities of any such person, firm, association or corporation.

4. To apply for, obtain, purchase or otherwise acquire, any patents, copyrights, licenses, trademarks, trade names, rights, processes, formulas, and the like, which may seem capable of being used for any of the purposes of the Corporation; and to use, exercise, develop, grant licenses in respect of, sell and otherwise turn to account, the same.

5. To acquire by purchase, subscription or in any other manner, take, receive, hold, use, employ, sell, assign, transfer, exchange, pledge, mortgage, lease, dispose of and otherwise deal in and with, any shares of stock, shares, bonds, debentures, notes, mortgages or other obligations, and any certificates, receipts, warrants or other instruments evidencing rights or options to receive, purchase or subscribe for the same or representing any other right or

interests therein or in any property or assets, issued or created by any persons, firms, associations, corporations, syndicates, or by any governments or subdivisions thereof; and to possess and exercise in respect thereof any and all the rights, powers and privileges of individual holders.

6. To aid in any manner any person, firm, association, corporation or syndicate, of which any shares, bonds, debentures, notes, mortgages or other obligations, or any certificates, receipts, warrants or other instruments evidencing rights or options to receive, purchase or subscribe for the same, or representing any other rights or interests therein, are held by or for this Corporation, or in the welfare of which this Corporation shall have any interest, and to do any acts or things designed to protect, preserve, improve and enhance the value of any such property or interest, or any other property of this Corporation.

7. To purchase, lease, hire or otherwise acquire, hold, own, develop, improve, and in any manner dispose of, and to aid and subscribe toward the acquisition, development, or improvement of, real and personal property, and rights and privileges therein, suitable or convenient in connection with any business, enterprise or investment.

8. To purchase, lease, hire or to otherwise acquire, hold, own, construct, erect, improve, manage, operate and in any manner dispose of, and to aid and subscribe toward the acquisition, construction or improvement of, works, buildings, machinery, equipment and facilities, and any other property or appliances which may appertain to or be useful in the conduct of any of the businesses, enterprises or investments of the Corporation.

9. To employ agents, servants, employees and subcontractors in order to carry on the purposes set forth in this Third Article.

10. To purchase or otherwise acquire, and to hold, sell or otherwise dispose of, and to retire and reissue, shares of its own stock or any class in any manner now or hereafter authorized or permitted by law.

11. To make contracts, incur liabilities, and borrow money; to sell, mortgage, lease, pledge, exchange, convey, transfer, and otherwise dispose of all or any part of the property and assets of the Corporation; and to issue bonds, notes and other obligations and secure the same by mortgage or deed of trust of all or any part of the property, franchises and income of the Corporation.

12. To guarantee the payment of the dividends upon any shares of stock or shares in, or the performance of any contract by, any other corporation or association in which this corporation has an interest, and to endorse or otherwise guarantee the payment of the principal and interest, or either, of any bonds, debentures, notes or other evidences of indebtedness created or issued by any such other corporation or association.

13. To carry out all or any part of the foregoing objects as principal, factor, agent, contractor, or otherwise, either alone or through or in conjunction with any person, firm, association or corporation, and, in carrying on its business and for the purpose of attaining

or furthering any of its objects and purposes, to make and perform any contracts and to do any acts and things, and to exercise any powers suitable, convenient or proper for the accomplishment of any of the objects and purposes herein enumerated or incidental to the powers herein specified, or which at any time may appear conducive to or expedient for the accomplishment of any such objects and purposes.

14. To carry out all or any part of the aforesaid objects and purposes, and to conduct its business in all or any of its branches, in any or all states, territories, districts and possessions of the United States of America and in foreign countries; and to maintain offices and agencies in any or all states, territories, districts and possessions of the United States of America and in foreign countries.

The foregoing objects and purposes shall, except when otherwise expressed, be in no way limited or restricted by reference to or inference from the terms of any other clause of this or any other article of these Articles of Incorporation or of any amendment thereto, and shall each be regarded as independent, and construed as powers as well as objects and purposes.

The Corporation shall be authorized to exercise and enjoy all of the powers, rights and privileges granted to, or conferred upon, corporations of a similar character by the General Laws of the State of Florida now or hereafter in force, and the enumeration of the foregoing powers shall not be deemed to exclude any powers, rights or privileges so granted or conferred.

Fourth: The office address of the registered office of the Corporation is 1 Las Olas Circle #712 Ft. Lauderdale, FL 33316. The name and post office address of the Resident Agent of the Corporation in this state is Douglas D. Stratton, Esq., 407 Lincoln Road, Suite 2A, Miami Beach, Florida 33139.

Fifth: The total number of shares of stock which the Corporation has the authority to issue is One Thousand (1,000) shares of Common Stock, with One Cent (\$.01) Par Value, all of one class. Dividends may be declared on the Common Stock; and each share of Common Stock will entitle the holder thereof to one vote in all proceedings in which action shall be taken by stockholders of the Corporation. Fractional shares of Common Stock of the Corporation may be issued after prior approval of the Board of Directors of the Corporation.

Sixth: The Corporation shall have one (1) Director or such greater number as the By-Laws of the Corporation may prescribe from time to time, or as may be increased or decreased by resolution of the Board of Directors from time to time; and Matthew Lasinski shall act as such until the first meeting of the Board of Directors or until their successors are duly chosen and shall qualify.

Seventh: The following provisions are hereby adopted for the purpose of defining, limiting and regulating the powers of the Corporation and of the directors and stockholders:

(a) The Board of Directors shall have the power to enter into any joint venture with any non-profit organization to carry on the purposes of the Corporation, for profit or otherwise, and such action shall be effective and valid if taken or authorized by the affirmative vote of the majority of the Board of Directors, except as otherwise provided in the charter.

(b) The Board of Directors of the Corporation is hereby empowered to authorize the issuance, from time to time, of shares of stock of the Corporation, with or without par value, for such considerations as the Board of Directors may deem advisable, irrespective of the value or amount of such restrictions, if any, as may be set forth in the By-Laws of the Corporation.

(c) The Corporation may enter into Agreements with any stockholder or stockholders giving to the Corporation or to any other stockholder or stockholders an option to purchase the stockholdings of such stockholder or stockholders, and binding such stockholder or stockholders, his or their heirs, executors, administrators and/or assigns, and the shares of stock of such person or persons shall, thereupon, be subject to such agreement and transferable only upon proof of compliance herewith; provided, however, such agreement be filed with the Corporation, and reference thereto be placed upon Certificates of Stock.

(d) The Board of Directors shall have the power from time to time, to fix, to determine and to vary the amount of working capital of the Corporation and to determine what part of the surplus and retained earnings of the Corporation, if any, or of the net profits of the Corporation, if any shall be declared as dividends and paid in cash, in kind or in any combination thereof, to the Stockholders.

(e) The Board of Directors shall have the power to determine from time to time whether and to what extent and at what time and places and under what conditions and regulation the books, accounts and documents of the Corporation, or any of them, shall be opened to the inspection of the stockholders, except as otherwise provided by statute or by the By-Laws; and, except as so provided, no stockholder shall have the right to inspect any book account and/or document of the Corporation unless authorized to do so by the Board of Directors.

(f) Any director, individually, or any firm of which any director may be a member, or any corporation or association of which any director may be an officer or director or in which any director may be interested as the holder of any amount of its capital stock or otherwise, may be a party to, or may be pecuniarily or otherwise interested in, any contract or transaction of the Corporation, and, in the absence of fraud, no contract or other transaction shall be thereby affected or invalidated; provided that in case a director, or a firm of which a director is a member, if so interested, such fact shall be disclosed or shall have been known to the Board of Directors or a majority thereof. Any director of the Corporation who is also a director or officer of or interested in such other corporation or association, or who, or the firm of which he is a member, is so interested may be counted in determining the existence of a quorum at any meeting of the Board of Directors of the Corporation which shall authorize any such contract or transaction, and may vote thereat to authorize any such contract or transaction.

with like force and effect as if he were not such a director or officer of such other corporation or association or not so interested or a member of a firm so interested; provided the provisions of the Corporations and Associations Articles of the Annotated Code of the Public General Laws of the State of Florida are complied with.

(g) Any contract, transaction or act of the Corporation or of the Board of Directors which shall be ratified by two-thirds (2/3) of a quorum of the stockholders having voting powers at any annual meeting, or at any special meeting called for such purpose, shall so far as permitted by law be as valid and as binding as though ratified by every stockholder of the Corporation.

(h) Unless the By-Laws provide otherwise, an officer or employee of the Corporation (other than the Director) may be removed at any time with or without cause by the Board of Directors or any committee or superior officer upon whom such power of removal may be conferred by the By-Laws or by authority of the Board of Directors.

(i) Except as may otherwise be provided by the Board of Directors, no holder of any shares of the stock of the Corporation shall have any pre-emptive right to purchase, subscribe for, or otherwise acquire any shares of the stock of the Corporation of any class now or hereafter authorized, or any securities exchangeable for or convertible into such shares, or any warrants or other instruments evidencing rights or options to subscribe for, purchase or otherwise acquire such shares.

(j) The Corporation reserves the right from time to time to make any amendments of its charter which may now or hereafter be authorized by law, including any amendments changing the terms of its outstanding stock by classification, reclassification or otherwise; but no such amendment which changes the terms of any of the outstanding stock shall be valid unless such change in the terms thereof shall have been authorized by the holders of two-thirds (2/3) of the shares of such stock at the time outstanding, by a vote at a meeting or in writing with or without a meeting.

Eighth: The duration of the Corporation shall be perpetual.

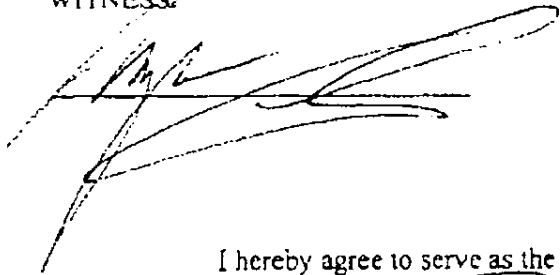
Ninth: The Corporation shall indemnify each of its officers, whether or not then in office, and his or her personal representatives, administrators and heirs, against all reasonable expenses actually and necessarily incurred by him or her, including but not limited to, counsel fees, judgments and costs in connection with the defense of any litigation to which he or she have been made a party because he or she is or was an officer of the Corporation. He or she shall have no right to reimbursement, however, in relation to matters as to which he or she has been adjudged liable to the Corporation for negligence or misconduct in the performance of his or her duties. The right to indemnify for expenses shall also apply to expenses of suits, which are compromised or settled if the court having jurisdiction of the action shall approve such settlement.

The foregoing right of indemnification shall be in addition to, and not exclusive of, all other rights to which such officers may be entitled.


Any amount payable by way of indemnity under these Articles may be determined and paid pursuant to a decree of, or allowance by, a court of equity under Section 2-418 of the Corporations and Associations Article of the Annotated Code of the Public General Laws of the State of Florida, or may be determined and paid pursuant to a resolution of a majority of the stockholders, other than those who have incurred expenses in connection with the litigation for which the indemnification is sought.

IN WITNESS WHEREOF, the undersigned, has signed these Articles of Incorporation, acknowledging the same to be his act, this day of February, 2025.

WITNESS:


DOUGLAS D. STRATTON

I hereby agree to serve as the Resident Agent of ML MGMT, INC.


Douglas D. Stratton, Esq.

WHEN ARTICLES HAVE BEEN RECORDED,
PLEASE RETURN TO:

Douglas D. Stratton, Esq.
407 Lincoln Road, Suite 2A
Miami, FL 33139

CORP/MLMGMT, INC An of Inc

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