

**Electronic Articles of Organization  
For  
Florida Limited Liability Company**

**L25000136438  
FILED 8:00 AM  
March 20, 2025  
Sec. Of State  
wlawrence**

**Article I**

The name of the Limited Liability Company is:

NBG FIRST, LLC

**Article II**

The street address of the principal office of the Limited Liability Company is:

2681 VERONA LANE  
ODESSA, FL. 33556

The mailing address of the Limited Liability Company is:

2681 VERONA LANE  
ODESSA, FL. 33556

**Article III**

Other provisions, if any:

THE COMPANY WILL PROVIDE CONSULTING SERVICES TO THE MEDICAL  
DEVICE AND PHARMACEUTICAL INDUSTRY

**Article IV**

The name and Florida street address of the registered agent is:

NORMAN B GLAZER  
2681 VERONA LANE  
ODESSA, FL. 33556

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: NORMAN GLAZER

### **Article V**

The name and address of person(s) authorized to manage LLC:

Title: DIR  
NORMAN B GLAZER  
2681 VERONA LANE  
ODESSA, FL. 33556

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### **Article VI**

The effective date for this Limited Liability Company shall be:

03/20/2025

Signature of member or an authorized representative

Electronic Signature: NORMAN GLAZER

I am the member or authorized representative submitting these Articles of Organization and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of the LLC and every year thereafter to maintain "active" status.