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ARTICLES OF CONVERSION FOR HIGHWAY SAFETY DEVICES, INC. (a Florida corporation) INTO HIGHWAY SAFETY DEVICES, LLC (a Florida Limited Liability Company)

The Articles of Conversion and attached Articles of Organization are submitted to convert the following Florida Profit Corporation into a Florida Limited Liability Company in accordance with Section 605.1045, Florida Statutes.

- 1. The name of the Florida Profit Corporation immediately prior to filing the Articles of Conversion is: HIGHWAY SAFETY DEVICES, INC.
- 2. The Florida Profit Corporation is a corporation first organized, formed or incorporated under the laws of Florida on January 26, 1989, document number K61415.
- 3. The name of the Florida Limited Liability Company as set forth in the attached-Articles of Organization is: HIGHWAY SAFETY DEVICES, LLC
- 4. This conversion shall be effective in Florida on the date of filing.
- 5. The plan of conversion has been approved in accordance with all applicable statutes.

Signed this 30th day of January, 2025.

HIGHWAY SAFETY DEVICES, LLC

By: Gordon L. Johnson

Gordon L. Johnson, Manager

HIGHWAY SAFETY DEVICES, INC.

Bar Gordon L. Johnson

Gordon L. Johnson, President

(10414454.1)

ARTICLES OF ORGANIZATION OF HIGHWAY SAFETY DEVICES, LLC

The undersigned, acting as the organizer of a limited liability company to be formed under the Florida Limited Liability Company Act, as amended (the "Act"), hereby forms a Florida limited liability company (this "Company") pursuant to the Act and hereby sets forth the following Articles of Organization (these "Articles"):

ARTICLE I Name

The name of this Company shall be: Highway Safety Devices, LLC

ARTICLE II
Place of Business

The principal place of business and mailing address of this Company shall be 6480 Harney Rd., Tampa, FL 33610, and such other place or places as may be designated by the manager from time to time.

ARTICLE III Registered Agent and Office

The initial registered agent for this Company shall be CT Corporation System, and the address of the registered agent for service of process shall be 1200 South Pine Island Road, Suite 250, Plantation, FL 33324.

The undersigned has executed these Articles of Organization this 30th day of January. 2025.

Gordon L. Johnson.

Authorized Representative

<u>CERTIFICATE OF DESIGNATION</u> <u>AND ACCEPTANCE OF REGISTERED AGENT</u>

The undersigned, having been named Registered Agent and designated to accept service of process for the above-stated Company, at 1200 South Pine Island Road, Suite 250, Plantation, FL 33324, hereby agrees to act in this capacity, and further agrees to comply with the provisions of all statutes relative to the proper and complete performance of the duties hereunder.

Dated this 30th day of January, 2025.

CT Corporation System

/s/ Madonna Cuddihy
By:
Name: Madonna Cuddihy
Title: Authorized Person

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