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COVER LETTER

TO: Registration Section Division of Corporations	
SUBJECT: Memory Anchor USA	on - must include soffix
Dear Sir or Madam:	•
The enclosed "Application by Foreign Corporation 6 "Certificate of Existence," or "Certificate of Good Stabove referenced foreign corporation to transact business."	tanding" and check are submitted to register the
Please return all correspondence concerning this mat	ter to the following:
M-Hlas Colomo	
Namo	of Person
Manage Anchor USA	be e
	огорелу
1209 Orange St	_
Wilmington Delaware 19801	dress
Lancard Control of the Control of th	ode
accounting of memory a	nehov.com
E-mail address: (to be use	n Chay, Com of for fixure annual report notification)
For further information concerning this matter, please	e call:
Matthew Chidwore at 40	3 35 - 9859
Name of Person Area C	ode Daytime Telephone Number
STREET/COURIER ADDRESS:	MAILING ADDRESS:
Registration Section	Registration Section
Division of Corporations	Division of Corporations
The Centre of Tailshassee	P.O. Box 6327
2415 N. Moorue Street, Suite 810 Tallahussee, FL 32303	Tallahassee, FL 32314
Enclosed is a check for the following amount: Please make check psyable to: FLORIDA DEPARTMI	NT OF STATE
☐ \$70.00 Piling Fee ☐ \$78.75 Filing Fee & Certificate of Status	Certified Copy Certified Copy Certified Copy Certified Copy Certified Copy

APPLICATION BY FOREIGN CORPORATION FOR AUTHORIZATION TO TRANSACT BUSINESS IN FLORIDA

Enter name of o	Anchor USA conferration; must include "Il Corp.," "Inc.," "Co.," or "Corp.	NCORPORATED,"	"COMPANY," "C	ORPORATION,"	
(If name unavai	lable in Florida, enter altern	ste corporate name ac	lopted for the purpo	se of transacting business in	Florida)
Dalas	Hare.	3	37-214	644	
_	ry under the law of which it	is incorporated)	(FI	I number, if applicable)	
Feb. 7.	2023 a of incorporation)	5		ration, if other than perpetua	
(Duc	s of incorporation)		(Deta ot on	ristion, is duser than perpendi	IJ
	(Date first to (SEE SECTIONS	ansacted business in 1 607.1501 & 607.150	Florida, if prior to r 2, F.S., to determin	ngistration) e penalty fiability)	
_506	9 Duson Way,	Rockledge	Florida	32955	
	, ,	(Principal office	s <u>street</u> address)		
		(Current mailing	address, if differen	0	
Name and stre	et address of Floride regi	storod egent; (P.O.	Box NOT accept	able)	(8)
	Bloom CR 3210 N. N	_	_		ζ.,
ice Address:	3210 N. W	ICKHAM	۳۰۵ر (۱ <u>۸۲</u>	te5	<u>د</u> د
	MELBOURN	le-	Florida 3	2935	
	(Cit	y)		p code)	<u> </u>
	gent's acceptance:				<u> </u>
ring been ne: brueted in thi	ned as registered opent a Is application. I havely as	nd to accept service	of process for the	e above stated corporation tyent and agree to act in t	n at the place
iker agree to	comply with the provision	us of all statisfies rel	lative to the prope	r and complete nerforms	nce of my day
1 am jumus	r with and accept the obj	emons of my post	non as seguneres	egeni.	
	1		56		
-	- < A	egistariki agent's sig	1		
	/ / "	STATE OF STATE STATE OF STATE	Dature))	
A 44 B A !		1 /	<i>7.</i>	aye prior to delivery of thi	

11. For initial indexing purposes, list names, titles and addresses of the primary officers and/or directors [up to six (6) total]:

A. DIRECTORS			
Chairman	Name: Matthew Cudmore	□ Chairman	Name:
□Vice Chairman	Address Memory Anchor Inc.	☐ Vice Chairman	Address:
Director	400 - 1122 4 ST SW	□ Director	
President	— Calgary, AB, Canada	OlPresident	
	T2R 1M1	☐Vice President	
Socretary	[]Tressurer	Secretary	☐Treasurer
00ther		□Other	
□Chairman	Name:	Chairman	Name:
☐Vice Chairmen	Address:	☐Vice Chainnan	Address:
Director		CDirector .	
□President		President	
□Vice President		☐Vice President	
□Secretary	OTreasurer	☐Secretary	☐ Treasurer
□Other		CiOther	DOther
□Chelman	Name:	Conimon	Name:
☐ Vice Chairman	Address:	□Vice Chairman	Address:
☐ Director		□ Director	
□ President		☐ President	
OVice President		□Vice President	
☐Scartery	☐ Treasurer	☐Scoretary	धिरावक्षात
Cl Other	C)Other	C)Other	Dotter
Imperient Notice individuels may b	Lies so attachment to report more than six (6). The six so added to the index when filing your Florida Departs Millian Millian Signature of Director	ment of State Anamal I	ed for reporting purposes only. Non-indexed toport flum.
	rector signing this document (and who is timed in num false information submitted in a document to the Dep		
s.817.155, P.S. Ma	tthew Cudmore, Director, Memor		· ·
13	Chand as wind assessed as a size of a	,	

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Page 1

Delaware The First State

I, JEFFREY W. BULLOCK, SECRETARY OF STATE OF THE STATE OF

DELAWARE, DO HEREBY CERTIFY "MEMORY ANCHOR USA INC." IS DULY

INCORPORATED UNDER THE LAWS OF THE STATE OF DELAWARE AND IS IN GOOD

STANDING AND HAS A LEGAL CORPORATE EXISTENCE SO FAR AS THE RECORDS

OF THIS OFFICE SHOW, AS OF THE SIXTH DAY OF JANUARY, A.D. 2025.

AND I DO HEREBY FURTHER CERTIFY THAT THE ANNUAL REPORTS HAVE BEEN FILED TO DATE.

AND I DO HEREBY FURTHER CERTIFY THAT THE SAID "MEMORY ANCHOR USA INC." WAS INCORPORATED ON THE SEVENTH DAY OF FEBRUARY, A.D. 2023.

AND I DO HEREBY FURTHER CERTIFY THAT THE FRANCHISE TAXES HAVE BEEN PAID TO DATE.

Authentication: 202623653

Date: 01-06-25